



Queen Mary
University of London



Financial Statements 2004-2005

Financial Statements

for the year ended 31 July 2005

QUEEN MARY AND WESTFIELD COLLEGE
(University of London)

In 2001 the College adopted a shortened version of its name, Queen Mary, University of London but the legal title of the College remains unchanged.

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TREASURER'S REPORT

Scope of the Financial Statements

These are the consolidated statutory accounts of Queen Mary and Westfield College, University of London and its subsidiaries for the year ending 31 July 2005. Details of the group are listed within note 12.

Results for the Year

The College's consolidated Income and Expenditure results, together with the accumulated surplus for the years ended 31 July, are summarised as follows:

	<u>Year to 31 July 2005</u>	<u>Year to 31 July 2004</u>
	£000	£000
Income	174,744	159,502
Expenditure	174,869	156,192
Historical cost surplus after taxation and minority interest	127	27,710
Accumulated income and expenditure account	49,093	48,966

The result in 2004 was distorted by an exceptional surplus of £24,203k from the sales of land with the surplus at £3,507k. During 2005 the College budgeted for a significantly lower operating surplus to enable planned investment to be made. The College performed broadly to that plan, except that the year's performance was adversely impacted by difficulties in recruiting within the UK distance learning students onto foundation degrees in computer science. The student market for this type of degree has proven more difficult to enter than anticipated. Together with the failure of the UK eUniversity, this has resulted in a clawback by the Higher Education Funding Council of £1.4 million.

Despite this difficulty the College has seen over the year a significant expansion of its activities, with turnover rising by 10% in the year. The rate of growth within the College is increasing as the benefits of the investments made in recent years begin to be experienced, and across all of its activities. Priority is being given to preparation for the Research Assessment Exercise in 2008 and all sectors of the College are receiving additional investment.

The year also saw the completion in April 2005 of the Blizzard Building at Whitechapel following a long and difficult construction programme. These medical research facilities are outstanding and have been widely welcomed within the School of Medicine and Dentistry.

Reserves and Cash Flow

The income and expenditure account reserves stood at £49 million at 31 July 2005. Net current assets totalled £7.7 million compared to £12.1 million in the previous year. The decrease (£4.4 million) in net current assets is due primarily to the completion of capital projects. However, continued expenditure on the new medical research facilities and other capital schemes have led to borrowings increasing by £7.8 million from a finance lease with Lloyds TSB Bank.

The College aims to pay its suppliers with a minimum of 30 days payment credit stipulated in standard order terms and conditions. In 2005 72% by value and 66% by volume of creditors were paid within 30 days, compared to 61% and 59% respectively achieved in 2004.

Capital Projects

The construction of medical research facilities at Whitechapel was completed in April 2005 as identified earlier; This in turn has enabled further consolidation of medical education and research on to the Whitechapel site to begin.

Projects have subsequently started on space vacated by the School of Medicine and Dentistry at Mile End, which is to be converted into teaching and learning facilities, as well as on other schemes supported by the Science Research Infrastructure Fund.

Treasury Management and Investments

During 2005 we employed external treasury managers as well as making some direct deposits. Interest earned on the Income and Expenditure account in the year was £0.8 million, rising from £0.3 million in 2004.

As at July 2005 endowment investments stood at £33.1 million as compared with £27.5 million a year earlier. This increase reflects the stock market recovery in general. Endowment assets are managed by Newton Investment Management Limited which was appointed in December 2001. We are pleased that the performance achieved by them since then is cumulatively 6.9% ahead of target over the benchmark established for the fund.

Staff and Their Involvement

The College interacts with its staff in numerous ways and they are encouraged to participate in formal and informal discussions on the key issues facing the Institution. There are increasing levels of support being provided to staff to maximise the contribution that they make to the roles they fulfil within the College and in their career development through initiatives by the Education and Staff Development section.

The College has completed negotiations on a new employment statute and commenced negotiations on the implementation of a new pay and grading structure. These changes represent a substantial improvement in the employment prospects of all employees and are anticipated to be implemented in 2006.

Student Numbers

The number of students enrolled during the year increased from 10,084 in 2003/04 to 10,708, with undergraduate applications for the 2005/06 year rising by 15%. This continues the above average growth pattern that started from 2002.

Conclusion

The investments made in staffing and the College's infrastructure are now showing the benefits they were designed to produce. Future prospects are very encouraging. Improvements in research and teaching overall can also be seen and have been reflected in the external rankings of Queen Mary. There remains future uncertainty with the introduction of tuition fees, the review of funding methodologies by the Higher Education Funding Council and the outcome of the next Research Assessment Exercise within the sector. However, we remain convinced that investing in our staff, student support and academic and physical infrastructure provides the foundation for the College to continue to flourish in the future.

Once again I should like to thank all staff of the College for their contribution to a successful year.

Auditors

A resolution for the re-appointment of KPMG LLP as auditors of the College is to be proposed at the forthcoming Council Meeting.

Charles Perrin
15th December 2005

STATEMENT OF CORPORATE GOVERNANCE AND RESPONSIBILITIES OF COUNCIL

The College endeavours to conduct its business in accordance with the seven Principles identified by the Committee on Standards in Public Life.

Constitution and Governing Body

The College is formed by a Charter of Incorporation. Its structure of governance is laid down in the instruments of its incorporation, namely the Charter and Statutes of the College as interpreted by the Ordinances of the College. The Charter and Statutes can only be amended by the Privy Council. The Ordinances may be amended by the College Council.

The Charter establishes the College's Council and an Academic Board, each with clearly defined functions and responsibilities, to oversee and manage its activities.

The Council is the executive governing body, responsible for the finance, property and staffing of the College. It is specifically required to determine the educational character and mission of the College and to set its general strategic direction.

The Council has a majority of external members, chosen in line with criteria contained in the Statutes. These provide for some of the external members to be nominated by specified external bodies (such as the University of London), and for ten external members to be co-opted by the Council itself. The Council has established a Nominations Committee, with a majority of external members, to recommend such co-options.

The Chairman of the Council is required to be elected from among the external members of Council. There is also provision for the election of members of the academic staff, and representatives of other staff groups, to Council and for two student representatives. No members of the Council, apart from staff members, receive any remuneration for the work which they do for the College.

The Council has embarked upon a review of its effectiveness and is expecting to report its conclusions in 2006.

Subject to the overall responsibility of the Council, the Academic Board has oversight of the academic affairs of the College and draws its membership entirely from the staff and students of the College, with a majority of academic staff representatives. It is particularly concerned with issues relating to academic policy, and the teaching and research work of the College.

The Role of the Principal

The Principal, as chief executive officer, is the head of the College. He has a general responsibility to the Council for the organisation, direction and management of the College. Under the terms of the formal Financial Memorandum between the College and the Higher Education Funding Council for England (HEFCE), the Principal is the designated officer of the College and in that capacity can be summoned to appear before the Public Accounts Committee of the House of Commons.

As chief executive, the Principal exercises considerable influence upon the development of College strategy, the identification and planning of new developments and the shaping of the College ethos. Members of the senior executive, currently the five Vice-Principals, the Director of Resources and the Human Resources Director all contribute in various ways to this aspect of the work but the ultimate responsibility to the Council rests with the Principal.

College Committees

Although the Council meets at least four times in each academic year, much of its detailed work is handled initially by committees, in particular the Finance & Planning and Staff Policy Committees, and by the Information Services and Research Boards. The categories of membership of the Finance & Planning Committee and Staff Policy Committee are laid down by Ordinance, and the Nominations Committee is responsible for recommending appointments to the Council

The Audit Committee meets at least three times a year. It is responsible for the internal audit process and considers reports and recommendations for the improvement of the College's systems of internal control and risk management. It also receives reports from the external auditors on the results of their work and reviews the annual financial statements on behalf of the Council.

The decisions of all of these committees are reported formally to the Council.

Responsibilities Of The Council

The College maintains a Register of Interests of members of the Council and of members of the senior executive which may be consulted by arrangement with the Secretary to Council.

In accordance with the Statutes of the College the Secretary to Council provides independent advice on matters of governance to all Council members.

In accordance with the College's Charter of Incorporation, the Council is responsible for the administration and management of the affairs of the College, including ensuring an effective system of internal control.

The Council is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the College and to enable it to ensure that the financial statements are prepared in accordance with the College's Charter of Incorporation, the Statement of Recommended Practice on Accounting in Higher Education Institutions and other relevant accounting standards. In addition, within the terms and conditions of a Financial memorandum agreed between HEFCE and the Council of the

College, the Council, through its designated office holder, the Principal, is required to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the College and of the surplus or deficit and cash flows for that year.

In causing the financial statements to be prepared, the Council has ensured that:

- suitable accounting policies are selected and applied consistently;
- judgements and estimates are made that are reasonable and prudent;
- applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- financial statements are prepared on the going concern basis unless it is inappropriate to presume that the College will continue in operation. The Council is satisfied that it has adequate resources to continue in operation for the foreseeable future; for this reason the going concern basis continues to be adopted in the preparation of the financial statements.

The Council, through its designated officer, the Principal, has taken reasonable steps to:

- ensure that funds from HEFCE are used only for the purposes for which they have been given and in accordance with the Financial Memorandum with the Funding Council and any other conditions which HEFCE may from time to time prescribe;
- ensure that there are appropriate financial and management controls in place to safeguard public funds and funds from other sources;
- safeguard the assets of the College and prevent and detect fraud;
- secure the economical, efficient and effective management of the College's resources and expenditure.

The key elements of the College's system of internal financial control, which is designed to discharge the responsibilities set out above, include the following:

- clear definition of the responsibilities of, and the authority delegated to, heads of academic and administrative departments;
- clearly defined and formalised requirements for approval and control of expenditure, with investment decisions involving capital or revenue expenditure being subject to formal detailed appraisal and review according to approval levels set by the Council;
- comprehensive Financial Regulations, detailing financial controls and procedures, approved by the Audit Committee and Council;
- internal audit is carried out by an external firm of auditors. The programme is approved by the Audit Committee.
- regular reviews of academic performance and monthly reviews of financial results involving variance reporting and updates of forecast out-turn.

Internal Controls

The Council has established processes to comply with the revised direction from HEFCE for the identification, evaluation and management of risks the College faces. These processes have been in place throughout the year under review and to the date of approval of the annual report and financial statements. The following is a statement of the College's internal control and risk management policy:

- As the Council of the College, the Council has responsibility for maintaining an effective system of internal control that supports the achievement of policies, aims and objectives, while safeguarding the public and other funds and assets for which the Council are responsible, in accordance with the responsibilities assigned to the Council in the Charter and the financial memorandum with HEFCE.
- The system of internal control is designed to manage rather than eliminate the risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness.
- The system of internal control is based on a continuing process designed to identify the principal risks to the achievement of policies, aims and objectives; to evaluate the nature and extent of those risks; and to manage them efficiently, effectively and economically.
- The Council receives periodic reports from the Chairman of the Audit Committee concerning internal control. The appropriate committees of the Council receive reports from senior executives on the steps the College is taking to manage risks in their areas of responsibility, including progress reports on key projects.
- During the year under review the College has:
 - a. ensured that the risk monitoring and diagnostic mechanisms are properly integrated, with the review of a Major Risks Register;
 - b. extended the programme of risk awareness training.

- The institution procures its internal audit service from Deloitte & Touche Limited, which operates to standards defined in the revised HEFCE Audit Code of Practice.

The work of the internal audit service is informed by an analysis of risks to which the College is exposed, and annual internal audit plans are based on this analysis. The Council endorses the analysis of risks and the internal audit plans on the recommendations of the Audit Committee. At least annually the head of internal audit provides the Audit Committee with a report on internal activity in the College. The report includes the head of internal audit's independent opinion on the adequacy and effectiveness of the College's system of internal control, including internal financial control.

- The Council's review of the effectiveness of the system of internal control is informed by the work of the internal auditors and the executive managers within the institution who have responsibility for the development and maintenance of the internal control framework, and by comments made by the external auditors in their management letter and other reports.

REPORT OF THE INDEPENDENT AUDITORS, KPMG LLP, TO THE COUNCIL OF QUEEN MARY AND WESTFIELD COLLEGE

We have audited the financial statements on pages 8 to 28, which comprise the consolidated income and expenditure account, the balance sheets, the consolidated cash flow statement, the statement of total recognised gains and losses and the related notes which have been prepared under the historical cost convention (as modified by the revaluation of certain fixed assets) and the accounting policies set out in the statement of accounting policies.

This report is made solely to the Council, in accordance with the Charter and Statutes of the College. Our audit work has been undertaken so that we might state to the Council those matters we are required to state to it in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Council for our audit work, for this report, or for the opinions we have formed.

Respective Responsibilities of the College's Council and the auditors

The College's Council is responsible for preparing the financial statements. Our responsibilities as independent auditors are established by statute, the Auditing Practices Board, Higher Education Funding Council for England and our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Statement of Recommended Practice on Accounting in Further and Higher Education Institutions. We also report to you whether income from funding bodies, grants and income for specific purposes and from other restricted funds administered by the College have been properly applied only for the purposes for which they were received and whether, in all material respects, income has been applied in accordance with the Statutes and, where appropriate, with the Financial Memorandum with Higher Education Funding Council for England.

We also report to you if, in our opinion, the Treasurer's Report is not consistent with the financial statements, if the College has not kept proper accounting records, the accounting records do not agree with the financial statements or if we have not received all the information and explanations we require for our audit.

We read the other information contained in the Treasurer's Report and the corporate governance statement and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of Opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board and the Audit Code of Practice issued by Higher Education Funding Council for England. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the College's Council in the preparation of the financial statements and of whether the accounting policies are appropriate to the group circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations that we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement and have evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion:

- the financial statements give a true and fair view of the state of affairs of the College and the group as at 31 July 2005 and of the group's deficit of income over expenditure, recognised gains and losses and cashflows for the year then ended, and are properly prepared in accordance with the Statement of Recommended Practice - Accounting for Further and Higher Education;
- in all material respects, income from Higher Education Funding Council for England, grants and income for specific purposes and from other restricted funds administered by the College during the year ended 31 July 2005 have been applied for the purposes for which they were received;
- in all material respects, income during the year ended 31 July 2005 has been applied in accordance with the College's statutes and, where appropriate, with the financial memorandum (03/54) with Higher Education Funding Council for England.

KPMG LLP

15 December 2005

*Chartered Accountants
Registered Auditor
1 Forest Gate
Brighton Road
Crawley, West Sussex
RH11 9PT*

STATEMENT OF ACCOUNTING POLICIES

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the College's financial statements.

1 Basis of Preparation

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain tangible assets and asset investments and in accordance with both the Statement of Recommended Practice on Accounting in Further and Higher Education Institutions (SORP), and applicable Accounting Standards.

2 Basis of Consolidation

The financial statements consolidate the financial statements of the College and its subsidiary and associated undertakings for the financial year ended 31 July 2005.

The consolidated income and expenditure account includes the College's consolidated share of profits, losses and taxation of subsidiary and associated undertakings. The consolidated balance sheet includes the College's consolidated share of their underlying net tangible assets. The College's consolidated business group consists of:

- Queen Mary and Westfield College,
- QMC Industrial Research Limited,
- QMW Public Policy Seminars Limited,
- QMW Developments Limited,
- Abonetics 2000 Limited (formerly Foodtype Limited),
- Retroscreen Virology Limited,
- Broadmast Limited,
- Expert Engineering Limited
- CCLS Services Limited,
- William Harvey Research Limited

Details of the investments made in these companies are presented in note 12.

The consolidated financial statements do not include those of the Queen Mary and Westfield College Students Union or of subsidiaries or associates with immaterial results, assets or liabilities (Apatech Limited), or that are dormant at 31 July 2005 (refer note 12).

The results of the Students Union are not consolidated because it is an independent association with separate control.

3 Recognition of Income

- (i) Income from sponsored research grants and contracts is included to the extent of direct expenditure incurred during the year plus recoverable overheads. Unspent balances are carried forward.
- (ii) Investment income, including the net surplus on realisation of investments, is credited direct to the funds concerned, deposit interest receivable being accounted for on an accruals basis.
- (iii) Income from specific endowments and donations is included to the extent of expenditure incurred during the year together with any related contributions towards indirect costs.

4 Pension Schemes

As described in Note 26, the College is a member of defined benefit pension schemes. The schemes are multi-employer schemes where the share of assets and liabilities attributable to each employer are not identified. The College therefore accounts for its pension costs on a defined contribution basis as permitted by FRS 17. Differences between amounts charged to the Income and Expenditure Account and amounts funded are shown as either provisions or prepayments in the Balance Sheet.

The College is not a member of any defined contribution schemes which incur costs or liabilities other than the defined contributions themselves.

5 Foreign Currencies

Assets and liabilities in foreign currencies are translated into Sterling at the rates of exchange ruling at the Balance Sheet date. Transactions denominated in foreign currencies are recorded at the rate of exchange ruling at the dates of the transactions. Exchange differences arising have been included in the Income and Expenditure Account for the year.

6 Leases

Fixed assets held under finance leases and the related lease obligations are recorded in the Balance Sheet at the fair value of the leased asset at inception of the lease less depreciation. The lease rentals are treated as consisting of capital and interest elements. The capital element is applied to provide the outstanding obligation at the next option date and the interest element is charged to the Income and Expenditure Account so as to give a constant periodic rate of charge of the remaining balance outstanding at the end of each accounting period.

Rental costs under operating leases are charged to expenditure in equal annual amounts over the period of the lease.

7 Land and Buildings

Land and buildings purchased through capital grants, loans, donations and general revenue account have been included in the accounts at cost, less depreciation. Cost comprises the cost of land, buildings, development costs and the capital element of expenditure incurred in respect of estate improvement.

Depreciation on buildings is calculated at 2% per annum on opening balances.

No provision for depreciation is made against the value of land.

Assets in the course of construction are stated at cost and are not depreciated, and are transferred to completed buildings when ready for use. They are then stated at cost, less depreciation. Where it is considered that there has been any impairment in value, this is provided for accordingly.

Where buildings are acquired with the aid of specific grants they are capitalised and depreciated as above. The related grants are treated as deferred capital grants and released to income in line with the depreciation charge.

The College has applied the transitional rules, contained in Financial Reporting Standard 15, *Tangible Fixed Assets*, to retain the previous valuations as the basis on which certain of these assets are held.

8 Equipment

Equipment costing less than £10,000 per individual item or group of related items is written off in the year of acquisition. All other equipment is capitalised. Capitalised equipment is depreciated over five to eight years if the cost is greater than £500,000 and over three years if the cost is less than £500,000.

9 Investments

Endowment asset investments are included in the Balance Sheets at market value. Current asset investments are held at the lower of cost and net realisable value.

10 Stocks

The Balance Sheets include the value of stocks in the refectories and central stores. Stocks are stated at the lower of cost and net realisable value.

11 Cash Flows and Liquid Resources

Cash flows comprise increases or decreases in cash. Cash includes cash in hand, deposits repayable on demand and overdrafts. Deposits are repayable on demand if they are in practice available within 24 hours without penalty. No investments, however liquid, are included as cash.

Liquid resources comprise assets held as a readily disposable store of value. They include term deposits held as part of the College's treasury management activities, but exclude any such assets held as endowment asset investments.

12 Maintenance of Premises

The cost of routine maintenance is charged to the income and expenditure account in the period it is incurred. The College has a long-term planned maintenance programme which is reviewed on an annual basis. Actual expenditure on planned maintenance is charged to the income and expenditure account in the period in which it is incurred.

The College's buildings include many that have been constructed recently, as well as older buildings which may require major refurbishment and conversion over the next few years.

13 Unspent Balances

Funds allocated to departments which are not utilised in the year are included in the surplus or deficit arising on the Income and Expenditure Account for that year.

14 Taxation Status

The College is an exempt charity within the meaning of Schedule 2 of the Charities Act 1993 and as such is a charity within the meaning of Section 506(1) of the Taxes Act 1988. Accordingly, the College is potentially exempt from taxation in respect of income or capital gains received within categories covered by Section 505 of the Taxes Act 1988 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied to exclusively charitable purposes. The College is registered for Value Added Tax but is unable to recover input tax incurred on the majority of its expenditure, most education and research being exempt activities under VAT legislation.

In the subsidiary companies deferred tax is recognised without discounting in respect of all timing differences between the treatment of certain items for tax and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by FRS19.

CONSOLIDATED INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 JULY 2005

	Note	2005 £000	2004 £000
Income			
HEFCE grants	1	64,71	59,248
Academic fees and support grants	2	32,50	30,577
Research grants and contracts	3	43,32	40,112
Other operating income	4	32,38	28,255
Endowment income and interest receivable	5	1,8	1,310
Total income		174,	159,502
Expenditure			
Staff costs	6	106,077	95,814
Depreciation	11	4,7	4,725
Other operating expenses	7	63,19	55,468
Interest payable	8		185
Total expenditure	9	174,	156,192
(Deficit)/Surplus for the year after depreciation of assets at valuation and before tax		(1)	3,310
Surplus on sale of tangible assets		—	24,203
(Deficit)/Surplus for the year before taxation		(1)	27,362
Taxation	10		—
(Deficit)/Surplus for the year after depreciation of assets at valuation and tax			27,513
Minority interest			2
Associates			—
Retained (Deficit)/Surplus for the year	30	27,515	27,515
Note of historical cost surpluses			
(Deficit)/Surplus for the year before taxation		(125)	27,513
Difference between historical cost depreciation and actual depreciation charge for the year calculated on the revalued amount	19	192	195
Historical cost surplus for the period before taxation		67	27,708
Retained historical cost surplus after taxation and minority interest.		127	27,710

Results for the year and the previous year, as set out above, are derived entirely from continuing operations

The notes on pages 15 to 28 form part of these financial statements

BALANCE SHEET AS AT 31 JULY 2005

	Note	Consolidated		College	
		2005	2004	2005	2004
		£000	£000	£000	£000
Fixed assets					
Tangible assets	11	231,648	203,816	243,874	215,975
Investments	12	94	53	3,568	3,568
		<u>231,742</u>	<u>203,869</u>	<u>247,442</u>	<u>219,543</u>
Endowment asset investments	13	<u>33,145</u>	<u>27,540</u>	<u>33,145</u>	<u>27,540</u>
Current assets					
Stocks		488	491	167	180
Debtors	14	33,251	31,176	33,204	41,128
Investments		5,285	5,250	5,285	5,250
Cash at bank and in hand		2,613	12,300	2,365	11,964
		<u>41,637</u>	<u>49,217</u>	<u>41,021</u>	<u>58,522</u>
Creditors: amounts falling due within one year	15	<u>(33,897)</u>	<u>(37,126)</u>	<u>(36,478)</u>	<u>(49,740)</u>
Net current assets		<u>7,740</u>	<u>12,091</u>	<u>4,543</u>	<u>8,782</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>272,627</u>	<u>243,500</u>	<u>285,130</u>	<u>255,865</u>
Creditors: amounts falling due after More than one year	16	<u>(39,632)</u>	<u>(31,792)</u>	<u>(39,632)</u>	<u>(31,792)</u>
NET ASSETS		<u>232,995</u>	<u>211,708</u>	<u>245,498</u>	<u>224,073</u>
Deferred capital grants	17	136,732	120,995	136,732	120,995
Endowments	18	33,144	27,540	33,145	27,540
Reserves					
Revaluation reserve	19	13,855	14,047	13,855	14,047
Income and expenditure account		49,093	48,966	61,766	61,491
Total Reserves		<u>62,948</u>	<u>63,013</u>	<u>75,621</u>	<u>75,538</u>
Minority interest		170	160	-	-
TOTAL		<u>232,995</u>	<u>211,708</u>	<u>245,498</u>	<u>224,073</u>

Approved by Council on 15 December 2005 and signed on its behalf by

DR C BOWE
Chairman

PROF A F M SMITH
Principal

The notes on pages 15 to 28 form part of these financial statements

**STATEMENT OF CONSOLIDATED TOTAL RECOGNISED GAINS AND LOSSES
FOR THE YEAR ENDED 31 JULY 2005**

	<u>Note</u>	<u>2005</u>	<u>2004</u>
		£000	£000
(Deficit)/Surplus on continuing operations after depreciation of fixed assets at valuation and tax		(65)	27,515
Add			
Revaluation of endowment investments	13	4,726	1,042
Endowment income retained/new endowments		879	76
Total recognised gains relating to the year		5,540	28,633
Reconciliation			
Opening reserves and endowments		90,553	61,920
Total recognised gains and losses relating to the year		5,540	28,633
Closing reserves and endowments		96,093	90,553

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 31 JULY 2005

	<u>Note</u>	<u>2005</u> £000	<u>2004</u> £000
Net cash outflow from operating activities	21	(4,754)	(6,745)
Returns on investments and servicing of finance	22	839	974
Taxation		—	—
Capital expenditure and financial investment	23	(12,981)	(495)
Financing	24	7,840	18,670
(Decrease)/Increase in cash	25	(9,056)	12,404

RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS

(Decrease)/Increase in cash in the period	(9,056)	12,404
Change in net funds	(9,056)	12,404
Net Funds at 1 August	20,989	8,585
Net Funds at 31 July	11,933	20,989

NOTES TO THE FINANCIAL STATEMENTS

1 Funding Council Grants

	<u>Note</u>	<u>2005</u>	<u>2004</u>
		£000	£000
Recurrent grant		57,840	55,181
Specific grants			
Continuing education		128	147
Other		<u>4,019</u>	<u>912</u>
		4,147	1,059
Deferred capital grants released in year			
Buildings	17	1,718	1,896
Equipment	17	<u>1,008</u>	<u>1,112</u>
		64,713	59,248

2 Tuition fees and education contracts

Full-time students		10,116	10,074
Full-time students charged overseas fees		19,827	17,489
Part-time students		1,383	1,665
Research training support grants		123	53
Short course fees		686	461
Other fees and support grants		<u>371</u>	<u>835</u>
		32,505	30,577

3 Research grants and contracts

Research councils		10,366	10,616
UK central government bodies		3,599	3,483
UK industry and commerce		2,786	2,722
UK-based charitable and health bodies		19,849	17,434
European Community		2,825	2,849
Other overseas countries		1,987	1,520
Other		1,470	1,060
Deferred capital grants released in year	17	<u>440</u>	<u>428</u>
		43,322	40,112

NOTES TO THE FINANCIAL STATEMENTS continued

	<u>Note</u>	<u>2005</u> £000	<u>2004</u> £000
4			
Other operating income			
Residences, catering and conferences		9,703	7,994
Other services rendered		4,577	3,246
Health authorities		11,703	9,728
Other income		<u>6,398</u>	<u>7,287</u>
		<u><u>32,381</u></u>	<u><u>28,255</u></u>
5			
Endowment income and interest receivable			
Transferred from specific endowments	18	1,012	951
Interest receivable		<u>811</u>	<u>359</u>
		<u><u>1,823</u></u>	<u><u>1,310</u></u>
6			
Staff			
Staff costs:			
Wages and salaries		88,222	80,202
Social security costs		7,971	7,137
Other pension costs		<u>9,884</u>	<u>8,475</u>
		<u><u>106,077</u></u>	<u><u>95,814</u></u>
Emoluments of the Principal			
Basic salary		154	148
London allowance		–	–
Special allowance		8	8
Benefits in kind		–	–

The emoluments of the Principal are shown on the same basis as for higher paid staff. The College's pension contributions to USS are paid at the same rate as for other academic staff and amounted to £22,697 (2004 £21,887).

There are no other senior post-holders for which disclosure is required.

Remuneration of other higher-paid staff

Including employers' pension contributions and payments made on behalf of the NHS in respect of its contractual obligations to College Staff, in bands of £10,000 from a starting point of £70,001.

NOTES TO THE FINANCIAL STATEMENTS continued

6 Staff continued

			2005	2004
			Number of staff	Number of staff
£70,001	—	£80,000	28	38
£80,001	—	£90,000	16	23
£90,001	—	£100,000	15	7
£100,001	—	£110,000	13	18
£110,001	—	£120,000	10	4
£120,001	—	£130,000	7	10
£130,001	—	£140,000	8	4
£140,001	—	£150,000	7	6
£150,001	—	£160,000	4	3
£160,001	—	£170,000	10	1
£170,001	—	£180,000	6	1
£180,001	—	£190,000	2	—
£190,001	—	£200,000	2	—
£200,001	—	£210,000	2	—
£240,001	—	£250,000	1	—
£280,001	—	£290,000	1	—

The College employs staff on National Health Service terms and conditions. During 2005 a pay settlement for medical staff was implemented that resulted in an increase in the number of staff appearing in this note. Redundancy payments of £182,000 were made to higher paid staff during the year.

Average number of employees by category

	2005	2004
Academic and Clinical	1,234	1,191
Administration	439	407
Technical	162	170
Other (including Clerical)	690	668
	2,525	2,436

7 Other operating expenses	2005	2004
	£000	£000
Residences, catering and conferences operating expenses	4,225	4,134
Consumables and laboratory expenditure	21,003	19,775
Equipment	2,563	2,175
Books and periodicals	1,720	1,831
Fellowships, scholarships, prizes, and studentships	10,222	8,240
Heat, light, water and power	1,605	1,542
Repairs and general maintenance	3,537	4,349
Rent, rates and insurance	1,488	1,372
Other premises costs	1,809	1,483
Provision for doubtful debts	(161)	579
Grant to Students Union	995	687
Auditors' remuneration	108	113
Auditors' remuneration in respect of non-audit services	30	2
Severance costs and pensions	346	581
University of London central charges	941	873
Other expenses *	12,768	7,732
	63,199	55,468

* Includes £174,553 in respect of Internal Audit fees (2004 £101,204)

NOTES TO THE FINANCIAL STATEMENTS continued

8 Interest payable

	<u>2005</u>	<u>2004</u>
	£000	£000
Loans repayable within five years	814	185
	<u>814</u>	<u>185</u>

9 Analysis of 2005 expenditure by activity

	<u>Note</u>	<u>Staff Costs</u>	<u>Depre- ciation</u>	<u>Other operating Costs</u>	<u>Interest Payable</u>	<u>2005 Total</u>	<u>2004 Total</u>
		£000	£000	£000	£000	£000	£000
Academic departments		62,781	931	18,103	—	81,815	69,758
Academic services		5,628	433	3,694	—	9,755	9,371
Research grants and contracts		20,380	510	16,481	—	37,371	35,780
Residences, catering and conferences		2,374	31	4,225	—	6,630	6,507
Premises		4,039	2,743	7,916	766	15,464	12,781
Administration		8,289	10	10,412	—	18,711	16,084
Other		2,586	121	2,368	48	5,123	5,911
Total per income and expenditure account		<u>106,077</u>	<u>4,779</u>	<u>63,199</u>	<u>814</u>	<u>174,869</u>	<u>156,192</u>
Total for year ended 31 July 2004		<u>95,814</u>	<u>4,725</u>	<u>55,468</u>	<u>185</u>	<u>156,192</u>	

The depreciation charge has been funded by:

Deferred capital grants released	17	3,166
Revaluation reserve released	19	192
General Income		1,421
		<u>4,779</u>

10 Taxation

UK Corporation tax at 30% (30% in 2004) on the profits of Retroscreen Virology Limited

<u>2005</u>	<u>2004</u>
£000	£000
<u>(29)</u>	<u>—</u>

The tax credit arises due to a Research and Developments tax credit claim in Retroscreen Virology Ltd. The Council does not believe that the College is liable for any corporation tax arising out of its activities during the year.

NOTES TO THE FINANCIAL STATEMENTS continued

11 Tangible Assets

	Land and Buildings				Total £000
	Freehold	Long Leasehold	Assets in course of construction	Equipment	
	£000	£000	£000	£000	
Consolidated					
Cost					
At 1 August 2004	135,0	34	54	24	248,7
Transfers	76		(76,7)		
Additions at cost			27		32
Disposals at cost					
At 31 July 2005	211,8	34		29	281,3
Depreciation					
At 1 August 2004	(18,0)	(7,)		(19,8)	(44,8)
Charge for the year	(2,)			(2,)	(4,)
Disposals					
At 31 July 2005	(20,2)	(7,)		(21,8)	(49,8)
Net book value					
At 31 July 2005	191,8	26			231,8
Net book value					
At 1 August 2004	117,0	27	54		203,8
College					
Cost					
At 1 August 2004	147,2	34	54,795	23	260,8
Transfers	76		(76,719)		
Additions at cost			27,217		32
Disposals at cost					
At 31 July 2005	224,1	34		29	293,2
Depreciation					
At 1 August 2004	(18,0)	(7,)		(19,8)	(44,8)
Charge for the year	(2,)			(1,)	(4,)
Disposals					
At 31 July 2005	(20,2)	(7,)		(21,8)	(49,8)
Net book value					
At 31 July 2005	203,9	26			243,8
Net book value					
At 1 August 2004	129,2	27	54		215,8

Land and Buildings – Freehold includes land with a cost of £7,515k (College £19,829k) which is not depreciated.

NOTES TO THE FINANCIAL STATEMENTS continued

11 Tangible Assets - Land and Buildings continued

Included in freehold land and buildings are the Engineering, Maths, IT, Computer Science, Students Union, Biology and Nursery Buildings which are an integral part of the Mile End campus but occupy land leased from the St Luke's Parochial Trust. The leases will expire between 2047 and 2050.

The College also occupies certain premises with an estimated net usable floor space of 7,569 square metres in and near the vicinity of St Bartholomew's Hospital which is owned and leased by other bodies and for which no annual or nominal rental payment is made. It is considered impracticable to place a value on the beneficial occupation of these premises whilst discussions with The Barts and Royal London NHS Trust regarding formalisation of occupancy terms are in process. In addition, the College occupies premises for which no formal rental is paid although a contribution is made to the maintenance and running costs of these premises.

The freehold of the Medical College site at Charterhouse Square is vested in the Trustees of the Medical College of St Bartholomew's Hospital Trust. The site is leased to the College for a term of 26 years from 16 December 1999. The rent reserved is one peppercorn per annum plus an annual rent equal to the rents received from the sub-tenancies.

Freehold buildings and assets in the course of construction include £26,464,307 (2004 £16,567,204) net book value in respect of assets under finance leases. The depreciation charge in respect of these assets is £Nil (2004 Nil).

12 Fixed Asset Investments

	Consolidated		College	
	2005	2004	2005	2004
	£000	£000	£000	£000
Investment in subsidiary companies at cost			3,1	3,1
Investments in associates				
			<u>3,1</u>	<u>3,1</u>

The College holds directly the following shares in subsidiary and associated companies:

	Country of Registration	Equity Holding	Proportion held	Principal Activity
QMC Industrial Research Limited	England	Ordinary	100.00%	Holding Company
QMC Industrial Research Limited	England	Preference	100.00%	Holding Company
Broadmast Limited	England	Ordinary	100.00%	Non Trading
Queen Mary Innovation Limited	England	Ordinary	100.00%	Dormant
William Harvey Research Limited	England	Ordinary	40.00%	Research
QMW Public Policy Seminars Limited	England	Ordinary	69.90%	Organising Seminars

QMC Industrial Research Limited holds directly the following shares in subsidiary and associated companies:

	Country of Registration	Equity Holding	Proportion held	Principal Activity
QMW Public Policy Seminars Limited	England	Ordinary	30.10%	Organising Seminars
QMW Developments Limited	England	Ordinary	100.00%	Property Development
Retroscreen Virology Limited	England	Ordinary	57.89%	Virology Research
Abonetics 2000 Limited	England	Ordinary	50.00%	Intellectual Property
Apatech Limited	England	Ordinary	33.19%	Intellectual Property
CCLS Services Limited	England	Ordinary	100.00%	Dormant
Q-Flow Limited	England	Ordinary	100.00%	Dormant
Agent Tel Limited	England	Ordinary	100.00%	Dormant
TMS Technologies International Limited	England	Ordinary	100.00%	Dormant
Phosphonics Limited	England	Ordinary	24.50%	Dormant
Apriorie Limited	England	Ordinary	50.00%	Dormant

NOTES TO THE FINANCIAL STATEMENTS continued

12 Fixed Asset Investments continued

Stealthyx Therapeutics Limited	England	Ordinary	42.00%	Dormant
Expert Engineering Ltd	England	Ordinary	100.00%	Engineer consultancy

Investments in unlisted shares

CVCP Properties

In 1995/96 53,186 shares were purchased in CVCP Properties Ltd, representing 1.27% of the issued share capital.

13 Endowment asset investments

	Consolidated		College	
	2005	2004	2005	2004
	£000	£000	£000	£000
Balance at 1 August	27,540	26,422	27,540	26,422
Additions	7,283	5,219	7,283	5,219
Disposals	(6,404)	(5,143)	(6,404)	(5,143)
Appreciation on disposals/revaluations	4,726	1,042	4,726	1,042
Balance at 31 July	33,145	27,540	33,145	27,540
Represented by:				
Fixed interest stocks	5,860	4,799	5,860	4,799
Equities	23,251	19,302	23,250	19,302
Bank balances	4,035	3,439	4,035	3,439
	33,145	27,540	33,145	27,540
Fixed interest stocks and equities at cost	23,722	23,345	23,722	23,345

14 Debtors

	Consolidated		College	
	2005	2004	2005	2004
	£000	£000	£000	£000
Research grants/contracts	15,165	14,029	15,165	14,029
Other debtors	16,546	14,819	15,357	12,400
Amounts owed by subsidiaries	-	-	1,096	1,096
Prepayments and accrued income	1,540	2,328	1,586	13,389
	33,251	31,176	33,204	41,122

NOTES TO THE FINANCIAL STATEMENTS continued

15 Creditors : amounts falling due within one year

	Consolidated		College	
	2005	2004	2005	2004
	£000	£000	£000	£000
Bank loans and overdrafts	1,312	328	1,312	
Finance leases	908	650	908	
Social security and other taxation payable	2,617	2,858	2,602	2,3
Research grants/contracts in advance	14,103	16,776	14,103	16,77
Other creditors and credit balances	5,870	7,085	5,765	6,9
Deferred grants	2,744	2,512	2,744	2,5
Accruals and deferred income	6,343	6,917	6,654	7,1
Amounts owed to subsidiaries	-	-	2,390	13,08
	33,897	37,126	36,478	49,74

16 Creditors: amounts falling due after more than one year

	Consolidated		College	
	2005	2004	2005	2004
	£000	£000	£000	£000
Bank loan	14,760	16,072	14,760	16,07
Finance leases	24,872	15,720	24,872	15,72
	39,632	31,792	39,632	31,79

Additional disclosure required for bank loan

	Consolidated		College	
	2005	2004	2005	2004
	£000	£000	£000	£000
The bank loan is repayable as follows:				
In one year or less	1,312	328	1,312	
Between one and two years	1,312	636	1,312	
Between two and five years	3,936	1,762	3,936	1,7
In five years or more	9,512	13,674	9,512	13,67
Total	16,072	16,400	16,072	16,40

The bank loan is repayable by instalments falling due between 30 June 2005 and 31 December 2029 totalling £16,400,000 and is secured on the student residence at Mile End.

Additional disclosure required for finance lease

	Consolidated		College	
	2005	2004	2005	2004
	£000	£000	£000	£000
The finance lease is repayable as follows:				
In one year or less	908	650	908	
Between one and two years	499	616	499	
Between two and five years	232	1,847	232	1,8
In five years or more	24,141	13,257	24,141	13,25
Total	25,780	16,370	25,780	16,37

17 Deferred Capital Grants

	Note	Consolidated and College		
		HEFCE	Other grants and benefactions	Total
		£000	£000	£000
At 1 August 2004				
Buildings		76,055	9,864	85,919
Assets in the course of construction		30,525	1,425	31,950
Equipment		2,232	894	3,126
Total		108,812	12,183	120,995
Cash received				
Buildings		—	—	—
Assets in the course of construction		12,716	630	13,346
Equipment		4,350	1,207	5,557
Total		17,066	1,837	18,903
Released to Income and Expenditure				
Buildings	1	(1,718)	—	(1,718)
Equipment	1, 3	(1,008)	(440)	(1,448)
Total		(2,726)	(440)	(3,166)
Transfers				
Buildings		40,977	2,055	43,032
Assets in the course of construction		(40,977)	(2,055)	(43,032)
Total		—	—	—
At 31 July 2005				
Buildings		115,314	11,919	127,233
Assets in the course of construction		2,264	—	2,264
Equipment		5,574	1,661	7,235
Total		123,152	13,580	136,732

NOTES TO THE FINANCIAL STATEMENTS continued

18 Endowments

	Consolidated and College	Consolidated and College
	2005	2004
	£000	£000
Balance at 1 August	27,540	26,421
Additions	1,04	
Disposals		
Appreciation of endowment asset investments	4,72	1,04
Income for the year	£	
Transferred to Income and Expenditure account	(1,012)	(9)
Transferred to Capital		(1)
Balance at 31 July	33,145	27,541
Representing:		
Fellowships and scholarships funds	2,05	1,71
Prize funds	2,98	2,41
Chairs and lectureships funds	21,361	18,351
Other funds	6,75	4,91
	33,145	27,541

19 Revaluation reserve

	Consolidated	Consolidated	College	College
	2005	2004	2005	2004
	£000	£000	£000	£000
Revaluations				
Balance at 1 August	14,047	14,242	14,047	14,242
Released in year	(192)	(195)	(192)	(195)
Balance at 31 July	13,855	14,047	13,855	14,047

20 Capital commitments

	Consolidated and College	Consolidated and College
	2005	2004
	£000	£000
Capital expenditure contracted but not provided for in financial statements	17,925	35,403

NOTES TO THE FINANCIAL STATEMENTS continued

21 Reconciliation of consolidated operating surplus to net cash from operating activities

	Note	Consolidated 2005 £000	2004 £000
Operating surplus before tax		(27,51
Depreciation	11	4,7	4,7
Deferred capital grants released to income	17	(3,16	(3,43
Investment income	5	(1,82	(1,31
Loss/(Profit) on the sale of tangible assets			(24,203
Interest payable	8		
Decrease/(Increase) in stocks			(
(Increase) in debtors	14	(2,04	(7,34
(Decrease) in creditors	15	(3,22	(2,76
Net cash (outflow) from operating activities		(4,75	(6,74

22 Returns on investment and servicing of finance

Income from endowments	18		
Interest received			
Interest paid	8	(£	(1

23 Capital expenditure and financial investment

Purchase of tangible assets	11	(32,657	(49,801
Purchase of investments	13, 25	(6,68	(5,34
Total payments to acquire fixed and endowment asset investments		(39,344	(55,144
Sale of investments	13	6,4	5,1
Sale of land and buildings			24,38
Deferred capital grants received		18,90	24,75
Endowments received	18	1,0	
Net cash (outflow) from investing activities		(12,981	(4

24 Financing

Debt due beyond a year:			
New secured loans repayable by 2029		9,0	18,86
Repayment of amounts borrowed		(3	
Capital element of finance lease rental payments		(£	(1
Net cash inflow/(outflow) from financing		7,8	18,67

NOTES TO THE FINANCIAL STATEMENTS continued

25 Analysis of changes in net funds

	2005		
	At 1 August	Cash Flows	At 31 July
	£000	£000	£000
Cash at bank and in hand:			
Endowment assets	3,439	596	4,035
Others	12,300	(9,687)	2,613
Total cash at bank and in hand	15,739	(9,091)	6,648
Investments	5,250	35	5,285
	20,989	(9,056)	11,933

26 Pension costs

SAUL

The College participates in the Superannuation Arrangements of the University of London (SAUL), which is a centralised defined benefit scheme for all qualifying employees with the assets held in separate Trust-administered funds. SAUL is a multi-employer scheme where the shares of assets and liabilities applicable to each employer is not identified. The College therefore accounts for its pension costs on a defined contribution basis, as permitted by Financial Reporting Standard 17 *Accounting for Pension Costs*.

The last available actuarial valuation of the scheme was at 31 March 2002 using the projected unit credit method. The assumptions which have the most significant effect on the result of the valuation and the valuation results are set out below.

	Past service	Future service
Investment returns on liabilities per annum before retirement	6.0%	7.0%
Investment returns on liabilities per annum after retirement	5.0%	5.0%
Salary scale increases per annum	4.2%	4.2%
Pension increases per annum	2.7%	2.7%
Market value of assets at date of last valuation	£941 million	
Proportion of members' accrued benefits covered by the actuarial value of the assets	121%	

The contribution rate required for future service benefits alone at the date of the valuation was 17.4% of salaries. The past service surplus allows the College to pay contributions at the rate of 10.5% of pensionable salaries, subject to review at future valuations. The surplus also supports the continuation of the Employee contribution rate of 5% of salaries, again subject to review. The most recent actuarial valuation took place on 31 March 2005. The actuary's report had not been completed at the time the accounts were finalised. The results of this valuation will therefore be incorporated into next year's accounts.

USS

The College participates in the Universities Superannuation Scheme (USS), which is a funded defined benefit scheme where contributions are held in trust separately from the College. The main results and assumptions of the most recent valuation of the USS are as follows:

Valuation date	31 March 2002
Valuation method	Projected Unit
Value of assets	£18,870 million
Funding level for accrued benefits	108%
Investment return per annum	5.5%
Salary scale increases per annum	3.5%
Pension increases per annum	2.5%

The contributions payable by the College during the accounting period were equal to 14% of total pensionable salaries. The pensions charge recorded by the College during the accounting period was equal to the contributions payable, taking into account benefit improvements subsequent to the valuation and the spreading of surplus over future service lives of employees. The USS is a multi-employer scheme where the share of assets and liabilities applicable to each employer is not identified. The College therefore accounts for its pension costs on a defined contribution basis as permitted by Financial Reporting Standard 17.

Public Service Scheme (NHS)

The NHS Pension scheme is an unfunded defined benefit scheme that covers NHS employers, General Practices and other bodies, allowed under the direction of the Secretary of State, in England and Wales. As a consequence it is not possible for Queen Mary, University of London to identify its share of the underlying scheme assets and liabilities.

Membership of this scheme is restricted to new staff who were already members by virtue of their previous National Health Service employment. The NHS scheme is funded centrally by the Treasury on a current cost basis.

Contributions

The College's contributions to the schemes, as at 31 July 2005, are shown below.

	<u>USS</u>	<u>SAUL</u>	<u>NHS</u>
	%	%	%
Employees' contributions	6.35	5.00	6.00
Employers' contributions	14.00	10.50	14.00

From 1 April 2004, NHS Employers' contributions changed from 7% to 14%.

	<u>2005</u>	<u>2004</u>
	£000	£000
Contribution to USS	7,1	6,3
Contribution to SAUL	1,1	1,0
Public Service Scheme	1,6	
Net charge to Income and Expenditure Account	<u>9,8</u>	<u>8,3</u>

27 Access funds

	<u>2l</u>	<u>2l</u>
	£l	£l
Balance brought forward		
Grant received		
Interest		
Expenditure	<u>(£</u>	<u>(£</u>
Balance carried forward	<u>=====</u>	<u>=====</u>

Funding Council grants are available solely for students; the College acts only as paying agent. The grants and related disbursements are therefore excluded from the Income and Expenditure Account.

NOTES TO THE FINANCIAL STATEMENTS continued

28 Related party disclosures

No transactions were identified which should be disclosed under Financial Reporting Standard 8 '*Related Party Disclosures*'.

29 Contingent Liabilities

Termination of the lease arrangement for Brent House in 2001 resulted in the College indemnifying the financier against any negative change in the prevailing tax regime. This indemnity will expire in the year ended 31 July 2007. Because of the nature of the indemnification this cannot be quantified, and, in the opinion of the Council, is unlikely to crystallise.

30 Deficit on Continuing Operations for the Period

The deficit on continuing operations for the period is made up as follows:

	Year ended 31 July 2005
	£000
College's surplus for the period before Gift Aid and gain on sales of fixed assets	19
Gift Aid receivable from subsidiary undertakings	65
	<hr/> 84
Deficit retained by subsidiary undertakings after Gift Aid payments	(435)
Elimination of losses on intra-group transactions on consolidation	286
	<hr/> Total
	(65)

COUNCIL MEMBERSHIP 2004-05

CHAIRMAN	Dr C Bowe, MSc, PhD
VICE-CHAIRMAN	Sir Hugh Laddie, MA(Cantab)
TREASURER	Mr C J Perrin, CBE, MA(Oxon), Barrister, Hon MRCP
EX OFFICIO MEMBERS	
The Principal	Professor A F M Smith, MA(Cantab), MA (Oxon), MSc, PhD, FRS, FIS, FIMA
The Warden of St Bartholomew's and The Royal London School of Medicine and Dentistry	Professor N A Wright, MD, PhD, DSc, FRCS, FRCP, FRCPath, FMedSci
Senior Vice-Principal	Professor A D Olver, BSc, PhD (Leeds), FEng, FIEE, FIEEE
The President of the Students' Union 2004-05	Ms L Blomeley

APPOINTED MEMBERS (not being staff or students of the College)

	<i>Tenure ends</i>
Mr J M StJ Harris, MA(Oxon)	31 August 2007
Mr P J Harris	31 August 2009
Mr A Walker	31 August 2009
Dr C Bowe, MSc, PhD	31 August 2008
Dr A M Jolles, BA, PhD, LLM	31 August 2007
Mr C J Perrin, CBE, MA(Oxon), Barrister, Hon MRCP	31 August 2007

ELECTED MEMBERS [STAFF]

Professor R Corder, BSc, MSc, PhD, MRPharmS	31 August 2007
Dr J Millar, MA(Oxon), PhD	31 August 2006
Professor A C Newland, MA, MB, BChir(Cantab), FRCP, FRCPath	31 August 2006
Professor L M Olschner, BA (Virginia), Dr Phil (Freiburg)	31 August 2006
Professor C M Reed, BA(Keele), LLM	31 August 2007
Mr J Rowson, BSc(UMIST), MSc(Essex)	31 August 2008
Professor G Thompson, BSc, PhD, DIC, ARCS, CPhys	31 August 2007

ELECTED MEMBER [STUDENT]

Ms C Sharman	31 August 2006
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ELECTED MEMBER [ACADEMIC RELATED STAFF]

Dr E C Smith, BSc, PhD, ACMA	31 August 2007
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ELECTED MEMBER [NON-ACADEMIC STAFF]

Vacancy

CO-OPTED MEMBERS

Mr A B Gibbins, MA(Oxon), FCA	13 December 2009
Mr C Gibson, BA (Dunelm), QC	31 August 2010
Sir Hugh Laddie, MA(Cantab)	31 August 2009
Mr F V McClure, BA	31 August 2008
Ms E Pienaar, BA(Open), MBA(South Bank), FRSA	31 August 2008
Mr D Sizer	31 August 2009
Mr A Ullah	31 August 2008
3x Vacancy	

AUDIT COMMITTEE 2004-05

MEMBERSHIP

Chairman

Mr D W S Handley (to Dec 04)
Mr Alan Gibbins (from Jan 05)

External member of Council

Mr Alan Gibbins

One other external member of Council

Mr Vernon McClure

Two academic members of Council

Professor Roger Corder
Professor Graham Thompson



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