



**Senate**

<b>Paper Title</b>	Partnerships Board Executive Summary: September to 24 November 2014
<b>Outcome requested</b>	Senate is asked to <b>note</b> the PB Executive Summary and to <b>approve</b> the revised Terms of Reference and Membership for 2014-15. Terms of Reference and Membership for 2013/14 are also attached.
<b>Points for Senate members to note and further information</b>	This paper summarises the business of PB from 20 September to 24 November 2014.
<b>Questions for Senate to consider</b>	
<b>Regulatory/statutory reference points</b>	QMUL is required to comply with the indicators of sound practice detailed in Chapter B10 of the UK Quality Code for Higher Education, managing higher education provision with others.  The Educational Partnerships Board undertakes detailed scrutiny of QMUL's educational partnership activity on behalf of Senate.
<b>Strategy and risk</b>	PB role is to evaluate and monitor risk of QMUL partnership arrangements, and to consider relevant policies and procedures.
<b>Reporting/consideration route for the paper</b>	This paper is a report to Senate.
<b>Authors</b>	Raluca Vasiliu-Mclver, ARCS
<b>Sponsor</b>	Professor David Sadler, Vice-Principal (International)

## PARTNERSHIPS BOARD

### EXECUTIVE SUMMARY

#### Terms of Reference and Membership

1. Board membership consists of:

Chair: Vice Principal International  
Deans for Taught Programmes  
Chief Strategy Officer;  
Dean for China Operations;  
Deans for Research;  
Academic Registrar and Secretary to Council (or nominee);  
Director of Marketing and Communications (or nominee);  
Student representative.

2. Terms of Reference (TORs) and Board Membership composition have been reviewed for 2014/15 and are attached for Senate approval.

The following changes have been made to the TORs and Membership:

- The definition of 'partnership' has been revised to clarify more precisely the scope of partnership activities that require PB consideration;
- In addition to scrutinising due diligence and business cases for new taught programmes under collaborative arrangements, the Board would also consider major new collaborative research programme arrangements, and CPD training contracts with external organisations;
- The addition of the Deans for Research to the current membership.

In cases where partnerships are deemed to be of strategic significance to QMUL, PB would continue to refer proposals to QMSE for further consideration.

3. PB has held one meeting between 20 September and 24 November 2014 with a further meeting scheduled for 25 November. In addition, a number of proposals were considered by electronic circulation.

#### Consideration of new partnership proposals and renewals

4. The Board considers new partnership proposals with both UK and international partners and evaluates any risk involved. During the reporting period, PB has considered 9 new collaborative arrangements.

Collaborative proposal	Brief description	Status
Joint Programme with Shanghai University of Finance and Economics	Proposal to establish a double-degree joint programme (JEP) in the area of	Consideration at QMSE and reporting to Council. Approval of detailed

(SUFE) (School of Mathematics)	Mathematical Finance.	programme by TPB pending.
Confucius Institute (CI) in partnership with Shanghai University of Finance and Economics (SUFE)	To set up a Confucius Institute (CI) in partnership with Shanghai University of Finance and Economics (SUFE) with emphasis on Finance Mathematics based at Mile End.	The proposal has been approved by QMSE and will be discussed at Council.
Proposal with East China University of Political Science and Law (ECUPL):	<ul style="list-style-type: none"> <li>i. Joint research;</li> <li>ii. With CCLS a 1+1+1 agreement (on a 1 year LLM, at QMUL, their first and third years at ECUPL;</li> <li>iii. UG exchange in School of Law.</li> </ul>	Agreements in the process of being finalised.
Professional Doctorate in Intercultural Psychoanalytic Psychotherapy in collaboration with the Refugee Therapy Centre( RTC) and Wolfson Institute:	A joint Clinical Doctorate in Intercultural Psychoanalytic Psychotherapy to develop a new area of intercultural clinical training and knowledge working with black and ethnic minorities and specifically refugees and asylum seekers. RTC to provide clinical placements and clinical teaching.	Partnerships Board will consider additional information about the partner on 25 November.  Part 2 Proposal will be considered by the Professional Doctorates Committee (PDC) on 1 <sup>st</sup> December.
Collaboration with <i>Reed Smith</i> for LLB Law with a year practice:	LLB Law in Practice with an additional one-year work-based placement at Reed Smith LLP.	PB has approved the Partnership. TPB has approved Part 2 programme.  PB will consider the Memorandum of Agreement on 25 November.
Collaboration with WIPO (World Intellectual Property Organisation)	Cooperation Agreement between CCLS and WIPO to include: students from CCLS to be eligible to apply for internships under the official WIPO Internship Programme; organisation of events in the area of IP.	Agreement to be signed on 25 November.
Agreement with Beihang University (BUAA):	Renewal of Articulation Agreement in SEMS	TPB to consider the academic mapping at its meeting in November.

Joint MA Global Shakespeare	Agreement with Warwick University	PB has approved the Agreement. It is currently finalised for signing by the two institutions.
Collaboration with University of Auckland	Exchange Agreement	PB has approved the Agreement.

### **Erasmus+ Joint Masters**

PB has considered the New Erasmus+ framework for joint masters programmes and discussed the possibility of QMUL submitting applications within this framework in 2014/15. A Working Group led by Dean of Taught Programmes, HSS, will consider expressions of interest and the implications of these proposals for QMUL.

### **Strategy Development**

The Chair reported on development of the QMUL International Strategy. The Strategy will provide the context for the PB activity on overseas collaboration. The draft Strategy will be discussed by PB at its November meeting.

### **Meetings in 2014-15**

BP will hold the following meetings in 2014-15:

Tuesday 21 October 2014  
 Tuesday 25 November 2014  
 Tuesday 16 December 2014  
 Tuesday 20 January 2015  
 Tuesday 17 February 2015  
 Tuesday 24 March 2015  
 Tuesday 19 May 2015  
 Tuesday 23 June 2015  
 Tuesday 21 July 2015

## **Partnerships Board**

### **Terms of Reference**

On behalf of Senate, to undertake scrutiny of QMUL's partnership activity.\*

1. To review policies and procedures for the development and management of new partnerships, based on risk and proportionality, within the context of best practice in the sector.
2. To consider outline business plans, risk assessments and due diligence documentation as part of the approval of proposed new partnerships and other initiatives involving one or more external partners.
3. To liaise as appropriate with Taught Programmes, Professional Doctorate Committee and Research Degrees Programmes and Examination Board over the approval and review of collaborative programmes.
4. To receive reports from partnership steering committees.
5. To oversee an annual review of existing partnerships and monitor progress against agreed targets at regular intervals.
6. To take an overview of the Register of Collaborative Provision.
7. To refer partnership proposals of strategic significance to Queen Mary Senior Executive (QMSE) for consideration.
8. To advise Senate on the development, promotion and performance of partnerships both in the UK and overseas.

\* 'Partnership activity' means:

- a) all courses and programmes of study (including postgraduate research and professional development activities) leading to academic credits and/or awards of QMUL that are delivered, assessed or supported (financially or otherwise) through an arrangement with an external organisation;
- b) all research or knowledge transfer activity which is supported externally and where the source of support may present a reputational risk for QMUL;
- c) all major external partnerships for the purposes of research and/or knowledge transfer.

## **Membership 2014/15**

Professor David Sadler, Vice Principal International, Chair

Professor Julia Shelton, Dean for Taught Programmes (Science and Engineering)

Professor Omar Garcia, Dean for Taught Programmes (Humanities and Social Sciences)

Professor Anthony Warrens, Dean for Education, SMD

Professor Laurie Cuthbert, Dean for China Operations

Jonathan Morgan, Academic Registrar and Council Secretary

Tania Rhodes-Taylor, Director of Marketing and Communications

Dean Curtis, Chief Strategy Officer

Carolina Mantzalos, VP Education, QMSU

Professor Wen Wang, Dean for Research (Science and Engineering)

Professor Adrian Smith, Dean for Research (Humanities and Social Sciences)

Professor Tom McDonald, Dean for Research (School of Medicine & Dentistry)

In attendance:

Jane Pallant, Deputy Academic Registrar, Academic Registry and Council Secretariat

Louise Sutherland, Executive Officer (International)

Pat Power, Deputy Director Marketing and Communications (International Office)

Andrew George, Head of International Partnerships (International Office)

Raluca Vasiliu-Mclver, Secretary (Academic Registry and Council Secretariat)

## **Terms of Reference and Membership 2013/14**

### **Educational Partnerships Board Terms of Reference**

On behalf of Senate, to undertake detailed scrutiny of QMUL's educational partnership activity.\*

1. To consider the strategic framework for approval of educational partnerships.
2. To consider risk assessments and due diligence documentation for the approval of a new partnership.
3. To approve and monitor criteria for the delegation of authority for partner approval, and the referral of matters to Queen Mary Senior Executive. To report regularly to Queen Mary Senior Executive on matters of strategic significance.
4. To consider risk assessments and due diligence documentation for existing partnerships at regular intervals.
5. To approve policies and procedures for the development and management of partnerships, based on risk and proportionality, within a context of best practice in the sector.
6. To advise Senate on the development, promotion and performance of programmes offered in collaboration with others in the UK.
7. To advise Senate on the development, promotion and performance of programmes offered internationally, within the scope of QMUL's international strategy.
8. To receive reports from the Research Degrees Programmes and Examination Board on the development of research provision delivered in collaboration with others.
9. To receive reports from partnership steering committees (or equivalent programme management committees).
10. To take an overview of the Register of Collaborative Provision.

\* Educational partnership activity is defined as all learning opportunities leading or contributing to the award of academic credit, or a qualification, that are delivered, assessed or supported through an arrangement with one or more organisations external to QMUL.

## Membership 2013/14

Professor David Sadler	Chair
Professor Julia Shelton	School of Engineering and Materials Science, Dean for Taught Programmes
Professor Omar Garcia	Languages, Linguistics and Film, Dean of Taught Programmes
Professor Anthony Warrens	Dean for Education & Director of IHSE
Professor Laurie Cuthbert	Dean for China Operations
Mr Jonathan Morgan	Academic Registrar and Council Secretary
Ms Tania Rhodes-Taylor	Director of Marketing and Communications
Mr Dean Curtis	Chief Strategy Officer
Carolina Mantzalos	VP Education

### In attendance:

Ms Jane Pallant	Deputy Academic Registrar
Ms Louise Sutherland	Executive Officer (Research, International Affairs)
Mr Pat Power/Mr Andrew George	International Office
Raluca Vasiliu-Mclver	Secretary (ARCS)