

Annual Schedule of Business 2021-22

Outcome requested	Finance and Investment Committee is asked to approve the	
	indicative Annual Schedule of Business for the academic ye 2021–22.	
Executive Summary	[a] The schedule of business sets out the Committee's plan of work for the 2021–22 academic year. It includes items that are required to ensure compliance with the Office for Students' (OfS) Terms and conditions of funding for higher education institutions.	
QMUL Strategy:	The schedule of business relates to all aspects of the strategy.	
Internal/External regulatory/statutory reference points:	OfS Terms and conditions of funding for higher education institutions.	
Strategic Risks:		
Equality Impact Assessment:	Not required	
Subject to prior and onward consideration by:	For consideration by the Committee only.	
Confidential paper under FOIA/DPA:	No.	
Timing	The plan covers the academic year 2021–22.	
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Date	10 June 2021	
Senior Management/External Sponsor	Luke Savage, Chair of Finance and Investment Committee	

Finance and Investment Committee Schedule of Business 2021–22

22 September 2021

Financial performance	Management accounts: first draft outturn 2020–21
	Research grants and contracts annual report
Treasury Management & Investment	Update on investment managers appointment
Other Matters for Report	QMUL Pension Liabilities Report
	Annual summary of bad debt write-offs 2020–21
	Sustainability plans

3 November 2021

Financial performance	Current financial position
	Review of HSS faculty position
	Draft Financial Statements 2020–21
	Draft financial results and updated forecasts for 2020–21
	Financial and student number forecasts to 2026/27
Financial Policy & Strategy	2021–22 Budget: Principles & Approach
	Student recruitment update
Strategic Investment	Estates enabling plan and capital framework
Treasury Management & Investment	Update on investment strategy
Other Matters for Report	Financial performance of Transnational Education 2020–21
	Annual subsidiary review and financial performance

10 March 2022

Financial performance	Current financial position
	Update on research grants and contracts
	Review of S&E Faculty position
	TRAC Return Results 2020–21
Financial Policy & Strategy	2022–23 Budget and five year forecasts
Strategic Investment	Capital plan
Other Matters for Report	QMSU Financial Statements 2020–21 and mid-year accounts
	QMI Annual report

15 June 2022

Financial performance	Current financial position
	Review of SMD Faculty position
	Report on cash investment returns
	Recurrent grant allocations
Financial Policy & Strategy	Policies requiring review/approval (TBC)
Strategic Investment	Capital plan
Other Matters for Report	Annual Schedule of Business 2022-23
	Review of Committee Terms of Reference,
	membership and effectiveness