



Annual Schedule of Business 2024–25

Outcome requested	Finance and Investment Committee is asked to approve the indicative Annual Schedule of Business for the academic year 2024–25.
Executive Summary	The Committee is asked to consider and approve the draft annual schedule of business for 2024–25.
QMUL Strategy:	The schedule of business relates to all aspects of the strategy.
Internal/External regulatory/statutory reference points:	OfS Terms and conditions of funding for higher education institutions. Finance and Investment Committee terms of reference
Strategic Risks:	N/A
Equality Impact Assessment:	Not required
Subject to prior and onward consideration by:	For consideration by the Committee only.
Confidential paper under FOIA/DPA:	No.
Timing	Annual.
Author	Nadine Lewycky, Head of Secretariat
Date	03 June 2024
Senior Management/External Sponsor	Isabelle Jenkins, Chair of Finance and Investment Committee

Finance and Investment Committee Schedule of Business 2024–25

25 September 2024

Financial performance	Management accounts: first draft outturn 2023–24, including bad debt write-offs
	Student recruitment update
Other Matters for Report	QMUL Pension Liabilities Report
Strategic investment	Infrastructure business cases (TBC)
Delegation Framework	Delegation Framework
Committee management and reporting	Review of Committee Terms of Reference, membership and effectiveness

04 November 2024

Financial performance	Current financial position
	Draft Financial Statements 2023–24
	Draft financial results and updated forecasts for 2023–24
	Financial and student number forecasts to 2029/30
Financial Policy and Strategy	Budget principles 2025–26 and approach to 2028/29
	Student recruitment update
Strategic Investment	Infrastructure business cases (TBC)
Other Matters for Report	Annual subsidiary review and financial performance

06 March 2025

Financial performance	Current financial position
	Research grants and contracts annual report <ul style="list-style-type: none"> • Update on research overhead recovery
	TRAC Return Results 2022–23
Financial Policy and Strategy	2024–25 Budget and five-year forecasts
Strategic Investment	Infrastructure business cases (TBC)
Other Matters for Report	QMSU Financial Statements 2023–24 and mid-year accounts
	Financial performance of Transnational Education 2023–24
	QMI Annual report

18 June 2025

Financial performance	Current financial position
	Report on cash investment returns
Financial Policy and Strategy	Policies requiring review/approval (TBC)
	Tuition fee regulations 2026–27
Strategic Investment	Infrastructure business cases (TBC)
Treasury Management and Investment	Update on investment strategy
Committee management and reporting	Annual Schedule of Business 2025–26