Queen Mary
University of London

Senate

Paper Title	Partnerships Board - Executive Summary
Outcome requested	Senate is asked to **note** the PB Executive Summary
Points for Senate members to note and further information	This paper summarises the business of PB from 1 June 2018 to 18 October 2018
Questions for Senate to consider	N/A
Regulatory/statutory reference points	QMUL is required to comply with the expectations for quality detailed in UK Quality Code for Higher Education which states: *'Where a provider works in partnership with other organisations, it has in place effective arrangements to ensure that the academic experience is high-quality irrespective of where or how courses are delivered and who delivers them.'* The Partnerships Board undertakes detailed scrutiny of QMUL's partnership activity on behalf of Senate.
Strategy and risk	PB's role is to evaluate and monitor the risks of QMUL partnership arrangements, and to consider relevant policies and procedures.
Reporting/ consideration route for the paper	This paper is a report to Senate.
Authors	Emma Rabin, ARCS
Sponsor	Professor Colin Grant, Vice Principal, International

PARTNERSHIPS BOARD

EXECUTIVE SUMMARY

This summary covers Partnership Board (PB) meetings held on 14 June and 10 July 2018. The first meeting of Partnerships Board in 2018/19 will be held on 23 October 2018.

Terms of Reference and Membership

1. Provisional Terms and Reference and Membership for 2018/19 are attached as appendix one.

2. At its first meeting on 23 October 2018, the Board will be considering the results of a review of its structure and the partnership approvals process. This may result in changes to the membership and terms of reference for 2018/19. Senate will be asked to approve these changes in due course.

Consideration of new partnership proposals and renewals

3. The Board considers new partnership proposals with both UK and international partners and evaluates any risk involved. During the reporting period, PB has considered the following proposals with the outcomes as shown.

4. Memoranda of Understanding

Proposed Partner	Internal QMUL partner(s)	Decision
Universidad Nacional Autónoma de México (UNAM), Mexico	SED	Approved
QMUL-BUPT Joint Research Laboratory on Smart Communications	EECS	Approved
BINUS University (Indonesia) -	SBM, SPIR & EECS	Approved
Korean Intellectual Property Office (KIPO)	CCLS	Approved
Shandong University, China	Economics; Management and Law	Approved
Universidade Federal de Minas Gerais (UFMG), Brazil	SMD	Approved
Asian Institute of Technology, AIT, Thailand	EECS	Not approved
Oswaldo Cruz Foundation, Brazil	Science and Technology	Approved

5. Progression and Articulation Agreements

Proposed Partner	Internal QMUL partner(s)	Decision
Universitá degli Studi di Milano (University of Milan), Italy	(1+1) within SBM and SEF	Approved
Institut Teknologi Bandung (ITB), Indonesia	1+1 and 3 + 1 Progression agreement, SBM	Approved
BINUS University, Indonesia	Progression SBM, SPIR & EECS	Approved
Shandong University, China	Progression Agreement - 1+1+1 (progression to masters) in Economics; Management and Law	Approved
Hunan University, China	1+1+1 and 4+1 - Law	Approved
Renmin University of China	4+1 and 1+1 - SEF	Approved

6. Exchanges (new and renewals)

Proposed Partner	Internal QMUL partner(s)	Decision
National University of Singapore	Addendum to Exchange to include SEF	Approved
Erasmus+ International Credits Mobility (ICM) i. Colombia: Universidad de los Andes (SLLF) – renewal ii. Mexico: Universidad de Guadalajara (SLLF) – renewal; iii. East China University of Political Science and Law /Law – renewal; iv. Renmin University of China/Law – renewal; v. Shanghai University of Finance and Economics (SUFE) – new; vi. India: O. P. Jindal Global University (Law	New and renewal of Agreements to be included in the ICM	Approved subject to ICM funding. It has subsequently been confirmed that ICM funding was only awarded for the project with National Technical University of Ukraine

and Geography) – renewal;		
vii. National Law School of India University (Law) – renewal;		
viii. Russia: Higher School of Economics (SLLF) – renewal;		
ix. India: Centre for Interdisciplinary Research in Humanities and Social Sciences (CIRHS), SHRI - Law x. Ukraine: National Technical University of Ukraine "Igor Sikorsky Kyiv Polytechnic Institute" (EECS) – new.		
Erasmus+ Agreement: Sofia University, Bulgaria	New Agreement - SEF	Approved
BINUS University, Indonesia	Exchange Agreement – SPIR	Approved
University of Malaya, Malaysia	Exchange Agreement - Global Opportunities Office	Approved
Erasmus+ Renewal: Humboldt University Berlin, Germany	History	Approved

7. Research

Proposed Partner	Internal QMUL partner(s)	Decision
The National Agency for Research and Innovation (ANII), Uruguayan Research Ministry	Co-funding of Masters and PhD scholarships – all Faculties	Approved

Reports

8. PB has received a report on the Joint MA in the History of Political Thought and Intellectual History with UCL and noted no concerns.

Review of Partnerships Board

9. Partnerships Board will discuss the findings of the review of its structure and the partnership approvals process at its meeting on 23 October 2018. Points to be considered will be:

   - Alignment of opportunities to the Global Engagement Strategy (particularly agreed 'Commitments to Excellence' in research, industry, policy and alumni relationships that have not hitherto been a focus of PB work)
   - Enhanced consideration of financial/business case for new proposals
   - Triage system to assess proposals at an early stage
   - Streamlined approval process for low risk partnerships (e.g. Erasmus + exchanges)
   - Increased scrutiny of the performance of existing partnerships

10. The outcome of these discussions and any required changes to the structure and terms of reference of Partnerships Board will be provided to Senate for approval.

Meetings in 2018-19

11. PB meetings are scheduled in 2018-19 as follows:

    23 October 2018
    12 November 2018
    11 December 2018
    11 February 2019
    11 March 2019
    9 May 2019
    3 June 2019
    2 July 2019

**Partnerships Board
Terms of Reference**

On behalf of Senate, to undertake scrutiny of QMUL's partnership activity.*

1. To review policies and procedures for the development and management of new partnerships, based on risk and proportionality, within the context of best practice in the sector.
2. To consider outline business plans, risk assessments and due diligence documentation as part of the approval of proposed new partnerships and other initiatives involving one or more external partners.
3. To liaise as appropriate with Taught Programmes Board, Professional Doctorate Committee and Research Degrees Programmes and Examination Board over the approval and review of collaborative programmes.
4. To receive reports from major partnerships.
5. To oversee an annual review of existing partnerships and monitor progress against agreed targets at regular intervals.
6. To take an overview of the Register of Collaborative Provision.
7. To refer partnership proposals of strategic significance to Queen Mary Senior Executive (QMSE) for consideration.
8. To advise Senate on the development, promotion and performance of partnerships both in the UK and overseas.

* 'Partnership activity' means:
a) all courses and programmes of study (including postgraduate research and professional development activities) leading to academic credits and/or awards of QMUL that are delivered, assessed or supported (financially or otherwise) through an arrangement with an external organisation;
b) all research or knowledge transfer activity which is supported externally and where the source of support may present a reputational risk for QMUL;
c) all major external partnerships for the purposes of research and/or knowledge transfer.

Membership 2018/19

Professor Colin Grant, VP International - Chair
Dr Tony Michael, Dean for Education (Science and Engineering)
Dr Roberto Veneziani, Deputy Dean for Education - Recruitment and International, (Humanities and Social Sciences)
Professor Anthony Warrens, Dean for Education, SMD
Jonathan Morgan, Academic Registrar and Council Secretary
Lee Wildman, Assistant Director of Marketing and Communications
Dr Catherine Murray, Director of Strategic Planning
Redwan Shahid, VP Education, QMSU
Professor Yang Hao, Dean for Research (Science and Engineering)
Professor Adrian Smith, Dean for Research (Humanities and Social Sciences)
Professor Mauro Perretti, Dean for Research (School of Medicine & Dentistry)

Appendix one

In attendance:

Jane Pallant, Deputy Academic Registrar, Academic Registry and Council
Secretariat
Louise Sutherland, Executive Officer (International)
Clare Burke, Acting Head of International Partnerships (International Office)
Ceri Bevan, Head of Global Opportunities
Secretary (Academic Registry and Council Secretariat)