



Senate

Paper Title	Partnerships Board Terms of Reference and Membership 2019/20
Outcome requested	Senate is asked to note the paper
Points for Senate members to note and further information	<ul style="list-style-type: none"> • Partnerships Board will be chaired by Vice-Principal (Policy and Strategic Partnerships) in 2019/20. Formerly it was chaired by VP (International) • The first meeting of Partnerships Board in 2019/20 will take place on 15 October at which these Terms of Reference will be reviewed. • Partnerships Board will also be reviewing its approvals processes following internal discussions and the recommendations from the KPMG audit. Following these discussions, Partnerships Board may amend its Terms of Reference and Membership. These will be submitted to Senate for approval.
Questions for Senate to consider	
Regulatory/statutory reference points	QAA UK Quality for Higher Education – Partnerships’ core expectations and practices for standards and quality
Strategy and risk	Partnerships Board acts on behalf of Senate to manage collaborative provision and oversee the development of new partnerships, based on risk, proportionality and alignment with strategic objectives and to monitor the performance of existing partnerships.
Reporting/consideration route for the paper	n/a
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Sponsor	Dr Philippa Lloyd, Vice Principal (Policy and Strategic Partnerships)

Partnerships Board

Terms of Reference

On behalf of Senate, to undertake scrutiny of QMUL's partnership activity.*

1. To review policies and procedures for the development and management of new partnerships, based on risk and proportionality, within the context of best practice in the sector.
2. To consider outline business plans, risk assessments and due diligence documentation as part of the approval of proposed new partnerships and other initiatives involving one or more external partners.
3. To liaise as appropriate with Student Recruitment and Admissions Group, Taught Programmes Board and Research Degrees Programmes and Examination Board over the approval and review of collaborative programmes.
4. To receive reports from major partnerships.
5. To oversee an annual review of existing partnerships and monitor progress against agreed targets at regular intervals.
6. To take an overview of the Register of Collaborative Provision.
7. To refer partnership proposals of strategic significance to Senior Executive Team (SET) for consideration.
8. To advise Senate on the development, promotion and performance of partnerships both in the UK and overseas.

* 'Partnership activity' means:

- a) all courses and programmes of study (including postgraduate research and professional development activities) leading to academic credits and/or awards of QMUL that are delivered, assessed or supported (financially or otherwise) through an arrangement with an external organisation;
- b) all research or knowledge transfer activity which is supported externally and where the source of support may present a reputational risk for QMUL;
- c) all major external partnerships for the purposes of research and/or knowledge transfer.

Membership 2019/20

Dr Philippa Lloyd, VP Policy and Strategic Partnerships - Chair

Professor Tony Michael, Dean for Education, S&E

Elizabeth Gillow, Deputy Dean for Education – Teaching Innovation, HSS

Professor Anthony Warrens, Dean for Education, SMD

Jonathan Morgan, Registrar and Secretary

Lee Wildman, Assistant Director of Marketing and Communications

Dr Catherine Murray, Director of Strategic Planning

Annika Ramos, VP Education, QMSU

Professor Yang Hao, S&E Dean for Research

Professor Adrian Smith, HSS Dean for Research

Professor Mauro Perretti, SMD Dean for Research

In attendance:

Jane Pallant, Deputy Academic Registrar, Academic Registry and Council Secretariat

Sean O'Connor, Executive Officer (International)

Harriet Howse, Head of International Partnerships

Clare Burke, International Partnerships Officer

Ceri Bevan, Head of Global Opportunities

Secretary (Academic Registry and Council Secretariat)