



**Senate**

<b>Paper Title</b>	<b>Partnerships Board - Executive Summary</b>
<b>Outcome requested</b>	Senate is asked to <b>note</b> the PB Executive Summary
<b>Points for Senate members to note and further information</b>	This paper summarises the business of Partnerships Board from 29 September 2021 to 2 November 2021.
<b>Questions for Senate to consider</b>	N/A
<b>Regulatory/statutory reference points</b>	<p>QMUL is required to comply with the expectations for quality detailed in UK Quality Code for Higher Education which states: <i>'Where a provider works in partnership with other organisations, it has in place effective arrangements to ensure that the academic experience is high-quality irrespective of where or how courses are delivered and who delivers them.'</i></p> <p>The Partnerships Board oversees QMUL's partnership activity on behalf of Senate.</p>
<b>Strategy and risk</b>	PB's role is to assess and monitor the risks of QMUL partnership arrangements, approve as necessary and to consider relevant policies and procedures.
<b>Reporting/consideration route for the paper</b>	This paper is a report to Senate.
<b>Authors</b>	Ashley Palmer, ARCS
<b>Sponsor</b>	Dr Philippa Lloyd, Vice Principal (Policy and Strategic Partnerships)



## **PARTNERSHIPS BOARD**

### **EXECUTIVE SUMMARY**

This summary covers the Partnership Board (PB) meeting held on 2 November 2021. The next meeting of Partnerships Board will be held on 28 January 2022.

#### **Consideration of new partnership proposals and renewals**

1. Under the low-risk approvals process introduced during 2019-20, Faculties are responsible for considering and approving low-risk Faculty partnership proposals with both UK and international partners. A report of these low-risk approved proposals is then submitted to Partnerships Board for noting. During the reporting period, PB has received notification of the following low-risk partnership proposals approved by Faculties and Professional Services.
2. Faculty of Science and Engineering
  - None
3. Faculty of Humanities and Social Sciences
  - None
4. School of Medicine and Dentistry
  - None
5. Professional Services (including Global Engagement Office)
  - Sannam S4, India
6. At the 2 November meeting the Board noted that a number of potential agreements were currently being pursued with various partners, which were expected to be signed and reported later in the year.
7. No high-risk proposals for new agreements or renewals of existing agreements were considered by the Board at the meeting on 2 November.

#### **Reports**

8. At the 2 November meeting the Board discussed the desirability and feasibility of reviewing selected existing partnerships. It was agreed by the Board that it would be beneficial to identify a group of partnerships that represented a cross-section of different collaborative activities and review them against their initial objectives to assess how they were performing. It was hoped that this would be a positive exercise both for the School/Institute leading on the partnership under

review and the Board to learn lessons and enhance oversight of new and existing partnerships.

### **Meetings in 2021/22**

9. Meeting dates for 2021/22 are scheduled as follows:
  - Tuesday 28 September 2021
  - Tuesday 2 November 2021
  - Friday 28 January 2022
  - Tuesday 15 March 2022
  - Tuesday 3 May 2022
  - Tuesday 5 July 2022



**Senate**

<b>Paper Title</b>	<b>Partnerships Board Terms of Reference and Membership 2021/22</b>
<b>Outcome requested</b>	Senate is asked to <b>approve</b> the Partnerships Board Terms of Reference and Membership for 2021/22.
<b>Points for Senate members to note and further information</b>	The Terms of Reference and Membership of Partnerships Board have been amended and updated to ensure that the Board's remit is clarified as necessary to cover the range of partnership activities undertaken at Queen Mary, and that there is sufficient expertise on the Board to enable appropriate scrutiny.
<b>Questions for Senate to consider</b>	
<b>Regulatory/statutory reference points</b>	QAA UK Quality for Higher Education – Partnerships' core expectations and practices for standards and quality
<b>Strategy and risk</b>	Partnerships Board acts on behalf of Senate to manage collaborative provision and oversee the development of new partnerships, based on risk, proportionality and alignment with strategic objectives and to monitor the performance of existing partnerships.
<b>Reporting/consideration route for the paper</b>	n/a
<b>Authors</b>	Ashley Palmer, Academic Standards & Quality Officer
<b>Sponsor</b>	Dr Philippa Lloyd, Vice Principal (Policy and Strategic Partnerships)



## Partnerships Board

### Terms of Reference 2021/22

On behalf of Senate, to support, develop, take a strategic overview of and monitor QMUL's partnership activity.\*

1. To review and refine policies and procedures for the development and management of new partnerships, based on opportunity, risk and proportionality, within the context of best practice in the sector.
2. In the context of the institution's relevant strategies and plans, to consider outline business plans, risk assessments and due diligence documentation as part of the approval of proposed new partnerships and other initiatives involving one or more external partners. Low-risk faculty/school-level agreements will be delegated as appropriate to Faculty Executive with Partnerships Board notification.
3. To liaise as appropriate with the Global Engagement Executive, Taught Programmes Board and Research Degrees Programmes and Examination Board, and other university governance as appropriate over the approval and review of collaborative programmes and partnership activity.
4. To receive and consider reports from major partnerships, looking at for example lessons learned and opportunities for development.
5. To monitor and be kept informed of developments in significant partnership activity (e.g., Trans-National Education) as appropriate.
6. To undertake an annual review of existing partnerships and progress against agreed targets at regular intervals, referring partnerships back to Faculties if appropriate.
7. To take an overview of the Register of Collaborative Provision.
8. To refer partnership proposals of strategic significance to the Senior Executive Team (SET) for consideration.
9. To advise Senate on the development, promotion and performance of partnerships both in the UK and overseas.

\* 'Partnership activity' means:

- a) all courses and programmes of study (including postgraduate research and professional development activities, but not including undergraduate clinical teaching/placements), that are delivered, assessed or supported (financially or otherwise) through an arrangement with an external organization;
- b) all research or knowledge transfer activity which is supported externally and where the source of support may present a reputational risk for QMUL;
- c) all major external partnerships for the purposes of research and/or knowledge transfer.

## Membership 2021/22

### Members:

Vice-Principal Policy & Strategic Partnerships (Chair)	Dr Philippa Lloyd
Academic Registrar (interim)	Jane Pallant
Director of Research, Enterprise & Partnerships	Dr Sharon Ellis
Chief Finance Officer	Karen Kröger
Assistant Director: International, Marketing & Communications	Lee Wildman
President, Queen Mary Students Union (or nominated deputy)	Adi Sawalha
Dean for Global Engagement, HSS	Prof. Ioannis Kokkoris
Dean for Global Engagement, S&E	Prof. Teresa Alonso-Rasgado
Dean for Global Engagement, SMD	Prof. Richard Grose
Dean for Postgraduate Research and Director of the Doctoral College	Prof. Tim Warner

### In attendance:

Executive Officer (International)	Rachel Miles
Head of International Partnerships	Clare Burke
Head of Global Opportunities	Ceri Bevan
International Partnerships Manager	Claire Canning
Global Projects and Policy Manager	Mark Coddington
Secretary (ARCS)	

### *Attendance if business requires:*

The relevant Faculty Deans for Education and/or Faculty Deans for Research  
The relevant Faculty Deputy Deans for Global Engagement  
Members of the Global Engagement Executive  
Directors of University Research Institutes  
QMSU Faculty VPs