



Senate

Paper Title	Partnerships Board Terms of Reference and Membership 2022/23
Outcome requested	Senate is asked to approve the Partnerships Board Terms of Reference and Membership for 2022/23.
Points for Senate members to note and further information	The Terms of Reference and Membership of Partnerships Board have been amended and updated to ensure that the Board's remit is clarified as necessary to cover the range of partnership activities undertaken at Queen Mary, and that there is sufficient expertise on the Board to enable appropriate scrutiny.
Questions for Senate to consider	N/A
Regulatory/statutory reference points	QAA UK Quality for Higher Education – Partnerships' core expectations and practices for standards and quality
Strategy and risk	Partnerships Board acts on behalf of Senate to manage collaborative provision and oversee the development of new partnerships, based on risk, proportionality and alignment with strategic objectives and to monitor the performance of existing partnerships.
Reporting/consideration route for the paper	n/a
Authors	Ashley Palmer, Academic Standards & Quality Officer
Sponsor	Dr Philippa Lloyd, Vice Principal (Policy and Strategic Partnerships)

Partnerships Board

Terms of Reference 2022/23

On behalf of Senate, to support, develop, take a strategic overview of and monitor Queen Mary's partnership activity.*

1. To review and refine policies and procedures for the development and management of new partnerships, based on opportunity, risk and proportionality, within the context of best practice in the sector.
2. In the context of the institution's relevant strategies and plans, to consider outline business plans, risk assessments and due diligence documentation as part of the approval of proposed new partnerships and other initiatives involving one or more external partners. Low-risk faculty/school-level agreements will be delegated as appropriate to Faculty Executive with Partnerships Board notification.
3. To liaise as appropriate with the University International Board (UIB), Taught Programmes Board (TPB) and Research Degrees Programmes and Examination Board (RDPEB), and other university governance as appropriate over the approval and review of collaborative programmes and partnership activity.
4. To receive and consider reports from major partnerships, looking at, for example, lessons learned and opportunities for development.
5. To monitor and be kept informed of developments in significant partnership activity (e.g., Trans-National Education) as appropriate.
6. To undertake an annual review of existing partnerships and progress against agreed targets at regular intervals, referring partnerships back to Faculties if appropriate.
7. To take an overview of the Register of Collaborative Provision.
8. To refer partnership proposals of strategic significance to the Senior Executive Team (SET) for consideration.
9. To advise Senate on the development, promotion and performance of partnerships both in the UK and overseas.

* 'Partnership activity' means:

- a) all courses and programmes of study (including postgraduate research and professional development activities, but not including undergraduate clinical teaching/placements), that are delivered, assessed or supported (financially or otherwise) through an arrangement with an external organization;
- b) all research or knowledge transfer activity which is supported externally and where the source of support may present a reputational risk for Queen Mary;
- c) all major external partnerships for the purposes of research and/or knowledge transfer.

Membership 2022/23

Members:

Vice-Principal Policy and Strategic Partnerships (Chair)	Dr Philippa Lloyd
Director of Governance and Legal Services	Jane Pallant
Director of Business Development	Kalpana Chaturvedi
Chief Finance Officer	Karen Kröger
Director of Global Engagement	Lee Wildman
President, Queen Mary Students Union (or nominated deputy)	Adi Sawalha
Dean for Global Engagement, HSS	Prof. Ioannis Kokkoris
Dean for Global Engagement, S&E	Prof. Teresa Alonso-Rasgado
Dean for Global Engagement, FMD	Prof. Richard Grose
Dean for Postgraduate Research and Director of the Doctoral College	Prof. Tim Warner

In attendance:

Executive Officer (International)	Rachel Miles
Head of International Partnerships	Clare Burke
Head of Global Opportunities	Ceri Bevan
International Partnerships Manager	Claire Canning
Global Projects and Policy Manager	Mark Coddington
Secretary (Directorate of Governance and Legal Services)	

Attendance if business requires:

The relevant Faculty Deans for Education and/or Faculty Deans for Research
The relevant Faculty Deputy Deans for Global Engagement
Members of the University International Board
Directors of University Research Institutes
QMSU Faculty VPs



Senate

Paper Title	Partnerships Board – Executive Summary
Outcome requested	Senate is asked to note the PB Executive Summary
Points for Senate members to note and further information	This paper summarises the business of Partnerships Board from 4 May 2022 to 27 September 2022.
Questions for Senate to consider	N/A
Regulatory/statutory reference points	<p>QMUL is required to comply with the expectations for quality detailed in UK Quality Code for Higher Education which states: <i>'Where a provider works in partnership with other organisations, it has in place effective arrangements to ensure that the academic experience is high-quality irrespective of where or how courses are delivered and who delivers them.'</i></p> <p>The Partnerships Board oversees QMUL's partnership activity on behalf of Senate.</p>
Strategy and risk	PB's role is to assess and monitor the risks of QMUL partnership arrangements, approve partnerships as necessary and to consider relevant policies and procedures.
Reporting/consideration route for the paper	This paper is a report to Senate.
Author	Ashley Palmer, Directorate of Governance and Legal Services
Sponsor	Dr Philippa Lloyd, Vice Principal (Policy and Strategic Partnerships)

PARTNERSHIPS BOARD

EXECUTIVE SUMMARY

This summary covers the Partnership Board meetings held on 5 July 2022 and 27 September 2022. The next meeting of Partnerships Board will be held on 16 November 2022.

Consideration of new partnership proposals and renewals

1. Under the low-risk partnerships approval process, Faculties are responsible for considering and approving low-risk Faculty-level partnership proposals with both UK and international partners. A report of these low-risk approved proposals is then submitted to Partnerships Board for noting. During the reporting period, Partnerships Board has received notification of the following low-risk partnership proposals approved by Faculties and Professional Services.
2. Faculty of Science and Engineering
 - UST Global, USA (agreement with Digital Environment Research Institute)
3. Faculty of Humanities and Social Sciences
 - *None reported*
4. Faculty of Medicine and Dentistry
 - Odessa National Medical University, Ukraine
 - Showa University, Japan
5. Professional Services (including Global Engagement Office and International Partnerships Office)
 - Bahria University, Pakistan
 - Harbin Institute of Technology, China
 - National Taiwan University, Taiwan
 - Wenzhou-Kean University, China
 - Gonzaga University, USA
 - University of Adelaide, Australia
 - Pace University, USA
 - Stevens Institute of Technology, USA
6. No new high-risk proposals or renewals of agreements were presented to Partnerships Board for consideration and approval during the reporting period.

Reports

7. At the 5 July meeting, Partnerships Board received the Register of Collaborative Provision, which had been updated to take account of new partnerships and

extensions, renewals and terminations of existing agreements since Partnerships Board last reviewed the Register in September 2021. The Register was subsequently also approved by the Education and Quality Standards Board and published online.

8. At the 5 July meeting Partnerships Board also received an update on the status of exchange agreements across the University. It was noted that there was currently a total of 132 agreements in place with 35 countries; 58 of the total agreements were with 22 countries outside of Europe. Many exchanges are School-specific, especially within Europe, as a legacy of the Erasmus+ scheme. Partnerships Board noted that the Global Opportunities Office had been very successful in introducing Year Abroad degrees, although there were challenges around predicting and managing student numbers, which would require further consideration to address. It was noted that exchange agreements worked both as a recruitment tool, which often brought in academically strong students, and a way to build links with universities leading to other areas of collaborative engagement. It was predicted that by 2030, fee-paying exchange students could generate £11.5-£12 million in income.
9. At the 27 September meeting Partnerships Board considered a list of partnerships selected to participate in the Partnerships Review Exercise this year. The list of candidate partnerships had been selected to reflect a range of collaborative activities with different partners across the globe, at different stages in their lifecycle. It was agreed that Partnerships Board would aim to review a sample of these partnerships at each of the remaining meetings in 2022/23. It was hoped that the exercise would provide an opportunity to identify areas requiring greater support or consideration, as well as areas of strength and good practice that could be developed further.
10. At the 27 September meeting it was also noted that a review of the risk frameworks and proposal forms would be undertaken this year. This was intended to be a light-touch review, rather than a substantive overhaul, to ensure they were up-to-date and reflected global and sector-wide changes since the risk-based approval process was introduced in 2019/20.

Meetings in 2022/23

Meeting dates for 2022/23 are scheduled as follows:

- Tuesday 27 September 2022
- Wednesday 16 November 2022
- Tuesday 31 January 2023
- Tuesday 14 March 2023
- Tuesday 9 May 2023
- Tuesday 27 June 2023